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Issues



Critical
Funding
Gap



Areas
At
Risk



New
and/or
Expanded



Tools
and
Mechanics

2



Issues

Critical Funding Gap

\$10M +
Structural and
Ongoing

Areas At Risk

All services funded one time
Human Services
Animal Services
Neighborhood
Service Officers

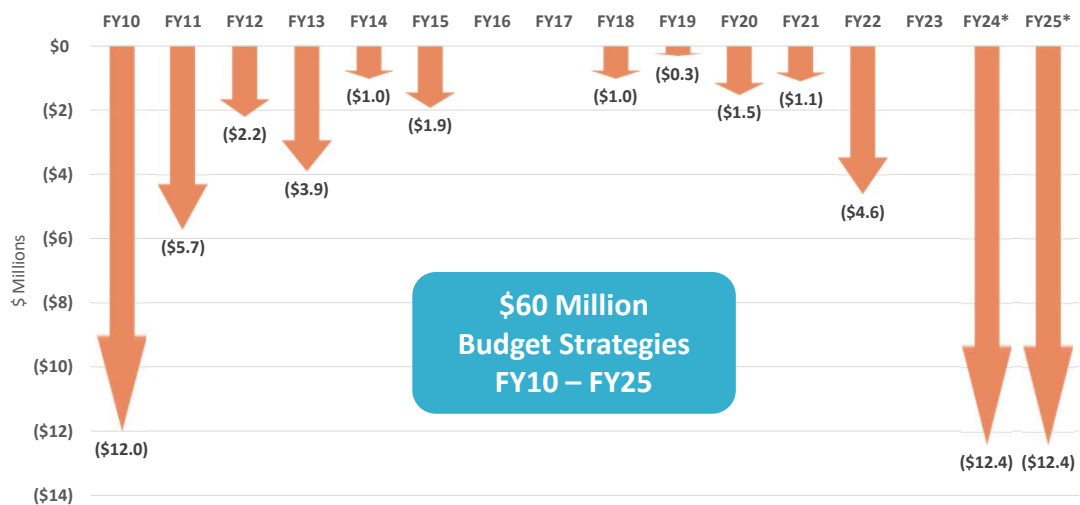
New and/or Expanded

Housing
Climate
Library
Fire & EMS
Services

Tools and Mechanics

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General Fund Budget Strategies

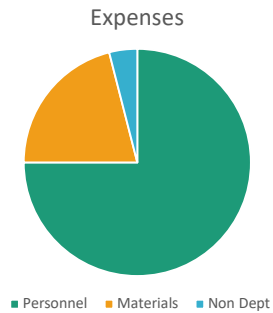
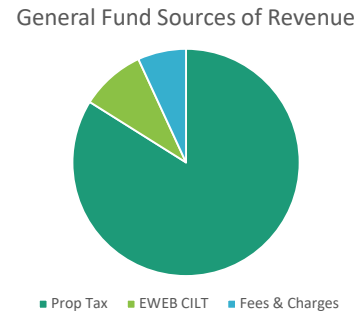


*Half of 2023-2025 Biennial Budget

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The WHY

Total Costs of Everything + All Increases **must** = Total Revenue
Every Year and Always

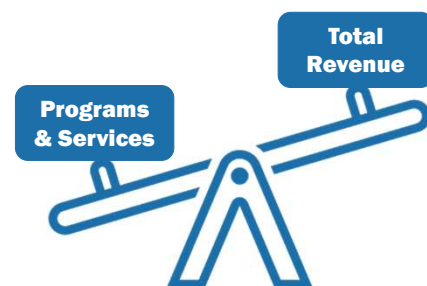


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The WHY

Total Costs of Everything + All Increases **must** = Total Revenue
Every Year and Always

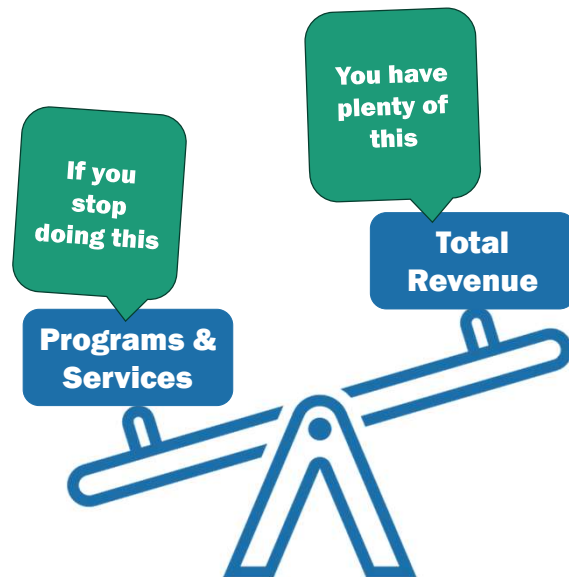
Department	Revised 2023-2025 General Fund Budget (\$)	Revised Budget (%)	Proportionate Reduction per \$1 Million
Central Services	53,000,000	15%	150,000
Fire and Emergency Medical Services	79,000,000	22%	220,000
Library, Recreation and Cultural Services	57,000,000	16%	160,000
Planning and Development	22,000,000	6%	60,000
Police	132,000,000	38%	380,000
Public Works	9,000,000	3%	30,000
TOTAL	\$ 352,000,000		\$ 1,000,000



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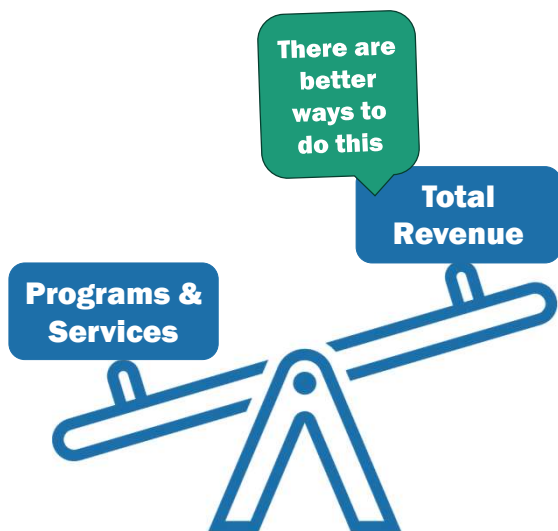
What We're Hearing

- **Purchase of City Hall**
- **Services for Unhoused**
- **Building Roads/Bikeways/Parks**
- **_____ is not a Priority**



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What We're Hearing



- **Growth and Eco Devo**
- **Voluntary Annexation**
- **Different Options in Report**
- **_____ is not a City Responsibility**

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Funding Intention

Critical Funding Gap

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Ongoing

Areas At Risk

All services funded one time
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Service Officers

New and/or Expanded

Housing
Climate
Library
Fire and EMS Services

Tools and Mechanics

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Other Jurisdictions



Jurisdiction	Service Fee	Typical Residential Rate per Month
Salem	City Operations Fee	\$ 15.33
Medford	Parks Utility Fee	\$ 5.35
Medford	Public Safety Utility Fee	\$ 12.49
Corvallis	Fire Services Fee	\$ 14.84
Corvallis	Police Services Fee	\$ 13.55
Gresham	Police, Fire, & Parks	\$ 15.00
Albany	City Service Fee	\$ 9.00
Veneta	Public Safety Fee	\$ 4.00
Oregon City	Community Safety Fee	\$ 6.50
Jacksonville	Fire Surcharge	\$ 43.00
Jacksonville	Police Surcharge	\$ 35.00

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Rate Model Approach



- Generate \$10 million in net revenue per year
- Use an available data set for rate basis
- Relationship between size of structure and fire response
- Understand the impact on residential and commercial accounts
- Rate Structure:
 - Keep it simple
 - Use of low-income assistance to support the community
 - Similar to existing Stormwater fee for administrative ease

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Fee Construction



- **Data source:** Square footage data from RLID
- **Who pays:** Billed to existing EWEB account holders
- **Billing & Administration:** EWEB or City

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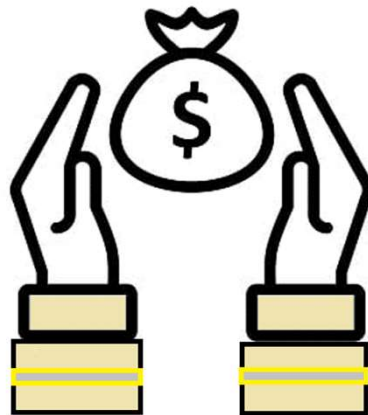
Income-Based Assistance



- Customer Care Model
- 3% of Gross Revenues

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Special Revenue Fund



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Initial Proposal

	Rate Category	Square Foot Range	Monthly Cost per Account	Annual Cost per Account	Percent of Accounts*
Residential	Small Residential	0 - 1,599	\$7	\$84	49%
	Medium Residential	1,600 - 2,699	\$11	\$132	33%
	Large Residential	2,700 or greater	\$17	\$204	15%
Commercial	Small Commercial	0 - 4,999	\$13	\$156	2%
	Medium Commercial	5,000 - 19,999	\$46	\$552	1%
	Large Commercial	20,000 - 49,999	\$145	\$1,740	<1%
	XL Commercial	50,000 - 124,999	\$361	\$4,332	<1%
	XXL Commercial	125,000 or greater	\$877	\$10,524	<1%

Median single-family home
2,072 sq ft
\$11/month

Median commercial customer
6,610 sq ft
\$46/month

**Residential and Commercial accounts are combined*

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Revised Proposal

Rate Category (Square Feet)	Monthly Cost per Account	Annual Cost per Account	Percent of Accounts*
0 - 750	\$3	\$36	1%
751 - 1,500	\$6	\$72	22%
1,501 - 2,500	\$10	\$120	45%
2,501 - 3,500	\$15	\$180	18%
3,501 - 5,000	\$21	\$252	7%
5,001 - 10,000	\$38	\$456	3%
10,001 - 15,000	\$63	\$756	1%
15,001 - 30,000	\$113	\$1,356	1%
30,001 - 50,000	\$200	\$2,400	<1%
50,001 - 75,000	\$313	\$3,756	<1%
75,001 - 100,000	\$438	\$5,256	<1%
100,001 - 150,000	\$626	\$7,512	<1%
150,001 - 200,000	\$876	\$10,512	<1%
200,001 - 300,000	\$1,252	\$15,024	<1%
300,001 or greater	\$1,752	\$21,024	<1%

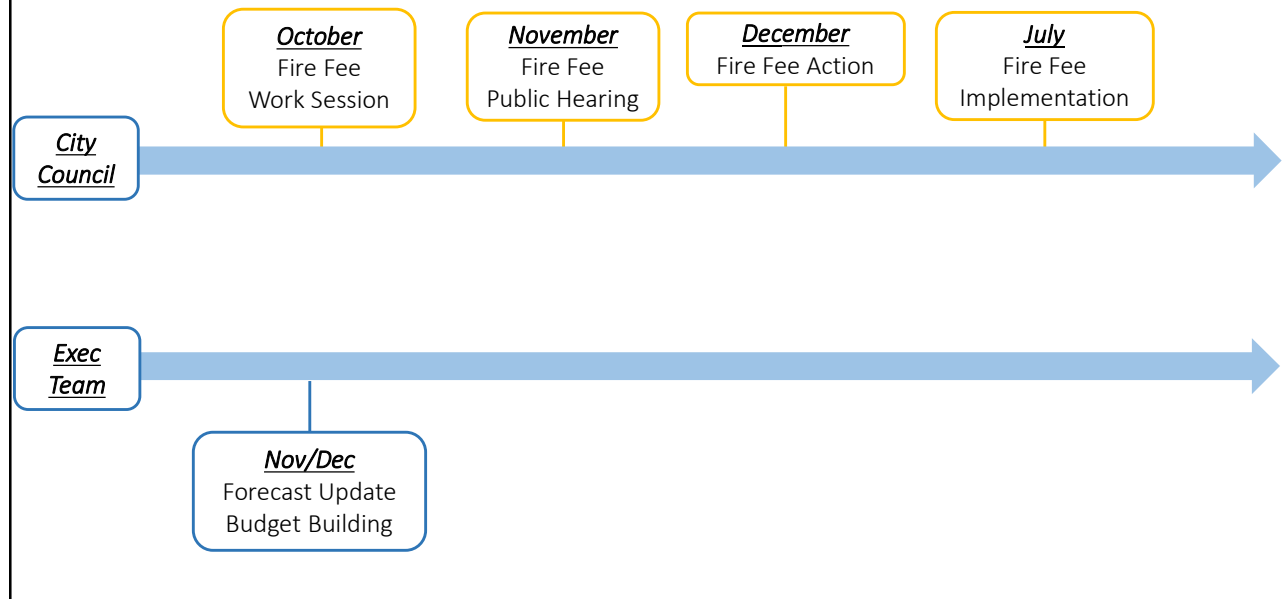
Median single-family home
2,072 sq ft
\$10/month

Median commercial customer
6,610 sq ft
\$38/month

**Residential and Commercial accounts are combined*

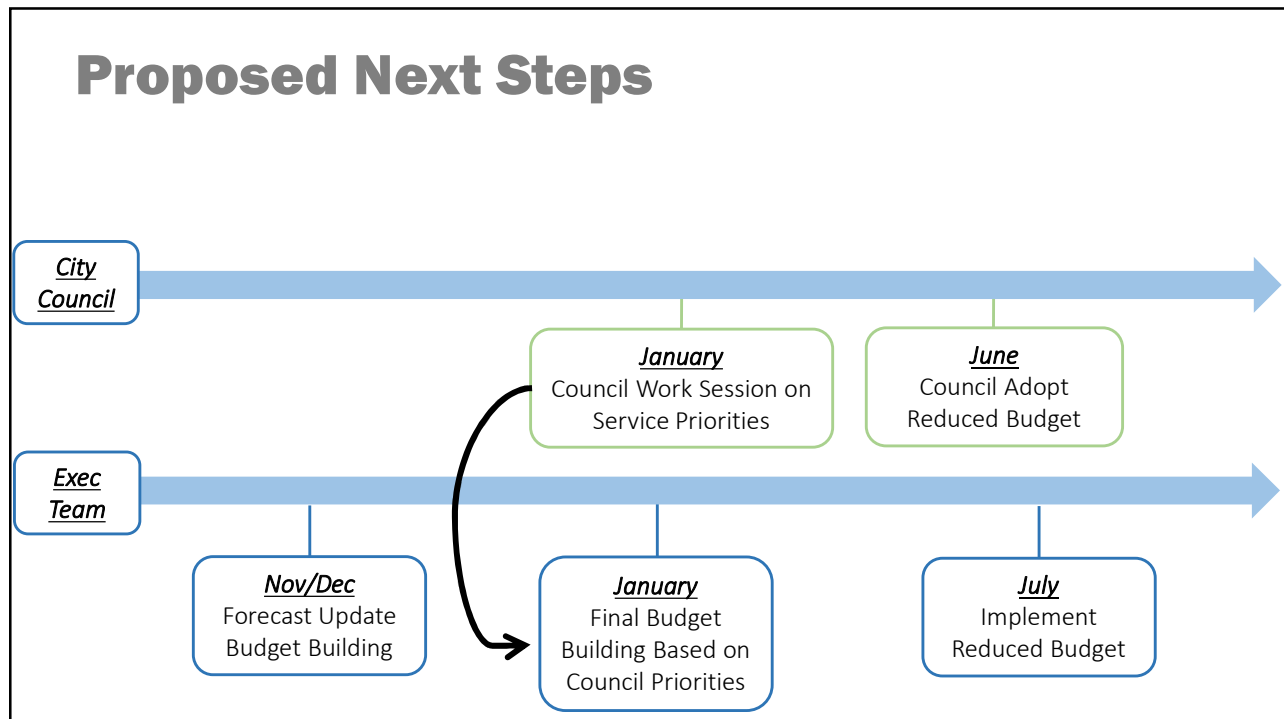
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Proposed Next Steps



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Proposed Next Steps

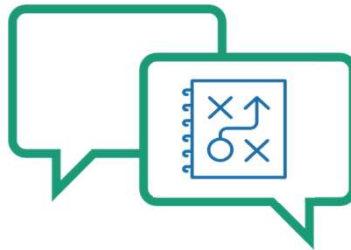


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Closing Thoughts



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Questions & Discussion

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