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CITY OF EUGENE
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>> Councilor Leech: Welcome to the April 22, 2026 hybrid work session. There is no opportunity for public comment, those wishing to access the meeting can do so by watching the live stream available on our website, broadcast on Comcast channel 21 or calling in to one of the public numbers for this meeting. Thank you again for joining us. I call the April 22nd, 2026 work session of the Eugene city council to order. I now turn to the city manager.

>> Thank you, at the April 19, 2023 hearing, the commission shared interest in neighborhood planning for the Bethel and university area. Today, the community engagement staff will present the results for those two areas. Staff will also present a presentation for the highway 99, river road and Santa Clara neighborhoods.

>> Thank you. I'm Fabio Andrade with the office of community engagement.

>> Hello, I am Cindy Cooler. I'm the neighborhood and community liaison.

>> Thank you for making space for this topic, a full 90 minutes. We are going to start presenting an overview of the approach to neighborhood planning that we've been using. Then we will present results from the visioning and priority processes that we conducted for Bethel and university areas. We are also proposing community engagement around highway 99. Some updates on the implementation of the action plan for the river road and Santa Clara neighborhood plans process that happened a few years ago, and then discussion and answering your questions.

Lit's ground us on the approached neighborhood planning. Some changes in state law made it difficult for us to continue with the planning process, 9 policies we have in place now apply citywide. We also have resources that we're available for this kind of neighborhood level planning. In addition to the changes in state law, we have now plans that apply to the city of Eugene, separated from envision Eugene, and transportation system plan.

So the current approach is the one that we present to you on October 23, 2023. It's an approach that starts with conversations with community members, here we are using the Bethel area as an example. We convene a group of community members to help us draft a process, that will result in us finding what is the vision they have for the neighborhoods. What are the needs and priorities. We work with staff across the organization to look into existing plans and also programs and problems. To understand what is the connection between all the things that staff has worked on or staff are working on right now. And their requests and the vision coming out of the community. So those plans were shared with community members through a series of planning workshops and Q&A's, we also collect data from the community that we inform updates from those plans, or are not yet accounted for in their existing processes. The existing neighborhood plan we hope to present, with staff working on that soon after this work session, would be administration of that conversation. We can help residents understand everything that is going to happen in the areas, and city staff will understand the things that residents are asking for, that we have not yet planned for or not included in our programs or projects, or that we do not have funding. The planning process has involved multiple teams, so our office has been coordinating the conversation scheduling, gathering of information, and also coordinating with city staff. I'm here with Cindy Cooler. And Julia who has been helping us throughout there process.

We have had help from staff through all departments in the city. And also some other partners, like the residence, the neighborhood associations have been engaged, the schools -- in the case of university plan. And also some other stakeholders, where we are fine throughout the process. This overview of the planning stage, they apply to both planning areas. We started with the preplanning that consisted in us identifying residents and members of the neighborhood associations who would like to advise staff in explaining the process, we drafted community engagement plans for both areas, and we made several announcements to let residents in the community know that the disciplinary process is about to start. Then in may of 2025, the topics for those planning sessions were selected by residents. They were pretty much the same for both areas, except that in Bethel, economic development was the first priority, and for the university, they want to discuss countless activities. All other topics were the same for both planning regions. We will present more about those info sessions when we are describing what happened with each one of those planning processes.

Then once we had completed those info sessions, and we had a draft vision, we started the general outreach, we prepared mailers and they have been included

in the packet for today, we have this mailers that were sent to every address in the region, and that created more engagement, mostly on line. And that helped us refine the vision and priorities that we are presenting today. What you see today is at least of the desires and the request from the neighborhoods, so they have not been vetted by staff, that information would come later on, if you see on the slide, here we are in April 2026, the next stage is happening right now, we have staff from all departments looking into the request that came out of the communities, and staff are trying to understand what is physical, what is already accounted for, things we have funding. The next step would be coming up with the action plan that help us you know what would be necessary for us to deliver on the vision and priorities identified by residents. The time line is very resourceful on the capacity, and the conversation with you today may help us what is occurring. With that, let me start presenting some of the results for the Bethel plans so the theme for that vision, the draft vision was a thriving inclusive community. It was a decision for the Bethel neighborhoods, which includes the trainsong neighborhood and also parts of the industrial corridor. You can see the full area on this map.

The idea is that we would present an experience of planning with instead of planning for. That's the vision we are presenting, summarized and package by staff, we are representing what we heard from residents. We had several of those listening sessions as illustrated here, our staff would present what is in place, and then we will open it for questions from residents. We offer opportunities after each meaningful residence to engage with staff. That picture is from the Willamette high school. Those conversations were super helpful for staff and residents and for the Bethel region, in every one of those planning meetings, we had to ask people to leave, because we had that limitation time with the school, and residents wanted to stay engaged. People were asking questions that were for outside of the meeting space. It was a lot of interest for the needs of the community. They have been waiting for that planning process for a long time. In addition to those planning events and online engagement, we're present with community events. We are Bethel celebration, there was the first time we presented a draft of the vision and priorities to residents able people comment on what we were displaying there, and we collect information that helped us revise that vision before our residents in the planning region. So a summary of the visioning process at Bethel.

At those meetings, we had a total of 230 residents engaging. Six community meetings, planning was the first one to explain the new planning context and all the planning process that would be impacted by and would inform what is happening at the Bethel visioning process. A very interesting conversation of economic development, which was the number one priority for Bethel residents at the start of the planning process. Housing, safety, transportation, and sustainability were the other topics. We had online collected back to the page, we are Bethel celebration, and that all resulted in 75 community identified priorities. And those were the priorities that we mailed to every address in the region. Here is a small piece of that mailer. And we have over 13,000 addresses receiving that information. That generated 2700, they engaged Eugene, people who opened the mailer, clicked on

the QR code and browsed through the materials. For the Bethel region at the end of that process, we went down from 75 to 71 priorities. Some of them were combined. And Cindy will now present the vision and priorities as they stand right now.

>> The following slides print a summary of the vision priorities, resulting from the community engagement process. And the views and request of community members we collected directed into six strong themes. Full documents are available. This is a summary, the full documents are available on the engage Eugene page. And again, the vision and priorities identified by community members have not been vetted by staff. This is truly what we heard from the community. Safety is a top priority for Bethel residents. To the need for greater police presence. Traffic and better lighting along paths and in parks. Economic development was a really strong focus point for the Bethel area. Economic development is about more than supporting existing businesses and bringing in new businesses. It's about community vitality, the community wants to see underutilized and vacant spaces transformed into attractive hubs. Entrepreneurship, and community connection. And interconnectivity was also a major theme in the Bethel area vision. Residents want to be able to move safely and easily through their neighborhoods and beyond, regardless of how they travel. This is a call for a transportation system that supports equity and access, and allows for transportation options that reduce car dependence. While also connecting people to resources and opportunities.

Affordable housing is a deeply felt issue in the area. Residents were advocating for a range of solutions to ensure that everyone can have a safe affordable place to live. They would like to see incentives for ADU's and middle housing in the Bethel area. This is a community that believes housing is a human right, and they'd like to see more transitional housing and wraparound services for the unhoused, along with affordable housing for seniors and low income families. Thoughtful planning can create inclusive and stable neighborhoods. The residents are passionate about their neighborhood, they want to protect their area, and prepare for climate change. They want more trees, better maintained parks, and use paths. This community sees clean air, Green spaces and healthy waterways are essential to quality of life. And at the heart of Bethel's vision is a desire for deeper connection and sense of belonging. Multicultural events, community emergency response team workshops and training. And identifying neighborhood identity all support a strong community. Bethel neighborhood residents want to build a neighborhood where everyone is seen, heard and valued.

>> There was a summary of why we heard from residents and the neighboring areas. We are going to present the same process, we apply for the university, and they're very similar. For the university area, we were considered four neighborhood association areas, we have the west University, South university and the Amazon neighbors. So that's what's illustrating this map, and also the unshaded areas are the areas that pertain to the university of Oregon. The meetings with residents for them to understand what is in place or being planned for, providing loss of information, answering questions at the end and having conversations with

staff, we have the same number of meetings with just that slight variation between economic development, which we did not ask for at the beginning of the process. They wanted to focus more on campus activities and regulations of short term rentals which they see as a problem impacting housing in the neighborhood. We also asked questions to present the boundary area and talk to residents and try to engage more people with the process. For the university planning process, we had less engagement at those events. We had 132 people participating, 7 community meetings, we had the same -- similar engage Eugene pace, to share information and collect feedback, we attended community events and that resulted in the much smaller set of priorities. We had 75 at that stage in the process for Bethel and 34 for the university. Then we prepared a similar mailer that went to every resident in the area, over 10,000 addresses. That created over 1500 engagements with our project page. One thing that was different between the university and Bethel, the online engagement was much higher. At the end of the second stage in the visioning process, we almost doubled the number of requests. We went from 31 to 61. So engagement online for the university area was more important for the results that would be presenting now.

>> Is so just like before, this is the summary of the vision and priorities for the university area. And it's information coming from the community not vetted by staff, and through the process, five themes in the university area came from the process. Safe travel in and through the university area is important to the community. Residents want to move easily and safely through their neighborhood and beyond using many different modes of transportation. More so even than Bethel. There's a lot of different types of transportation in the university area. They want improvements to the infrastructure, including visual cues, protecting bicycle lanes and sidewalks repaired in the area. This is a call for a transportation system that supports equity, reduces car dependence and safely connects people to destinations and opportunities in and out of the university area. Safety is also a top priority for the university area residents. The community has concerns about traffic speeds and pedestrians crossings, and they want more education about and enforcement of the social host ordinance. They want more options for students who live off campus to recycle, better dispose of furniture and household items at the end of the school year. This community cares about light pollution, and they have need for thoughtful installation of lighting. Access to affordable housing is also a priority in the university housing area. Residents for a range of solutions, to address short term rentals and infill opportunities to address access to safe and affordable places to live. This is also a community that believes housing is a human right, and that inclusive safe, stable neighborhoods, may be achieved through thoughtful planning. University residents value the natural areas of their neighborhoods and want to protect and enhance these areas. Planning for impacts of climate change is integral in developing a neighborhood plan. This is a community that sees livability and sustainability as mutual values, where serenity, clean air and Green spaces are essential to quality of life. Much like the Bethel community at the heart of the university area's vision, is a desire for deeper connection and belonging. Residents

want to build a neighborhood where everyone feels they can participate in public processes, be safe, be seen, heard and valued.

>> That was the summary for the visioning process for the two areas. We do want to present a proposal on engagement around highway 99, that was a very strong topic of conversation with Bethel residents at every single meeting, highway 99 would come up, and if you'll browse through the materials, the visioning document included two pages on highway 99, with a title called reimagining highway 99. That called for integrated action around highway 99, aligned well with the city's interest in more work on that area. The team has been discussing how to integrate efforts that would be more visible to residents. It also aligns with corridor studies that they -- the public works department has funding for through a grant to do a safety study of highway 99 and river road as well. So we decide to combine all the efforts into a citywide community engagement, to understand what is the vision and priorities for highway 99 that can guide city actions and our partners, as well, moving forward. We are going to present draft vision, and just draft vision is coming out of information from Bethel and trainsong residents. They ask that we start a conversation so we can engage with them.

>> These comments and requests were largely collected from the Bethel area residents. The community would like to see pedestrians controlled crosswalks with lights and physical barriers to prevent improper crossing, they would like traffic calming measures, and evaluation of key intersections like the four corners area, they want to save a place for people who walk, people who ride their bikes or use mobility devices, these changes reflect a desire to reclaim the corridor as a space that prioritizes human life and dignity over speed and convenience. This vision is more about building, it's about creating a corridor that reflects the values of the entire community. Affordability, accessibility and attractiveness, new housing developments, including affordable options, including creating an environment that makes the physical environment more welcoming, viable and economically vibrant. This corridor holds many essential services for our unhoused residents. The community is asking for a more balanced and coordinated approach to ensure safety and dignity for everyone. This is a call for collaborative strategies that provide compassionate community based solutions, that recognize the humanity of all residents, the unhoused and housed alike.

>> A summary of what we're providing, we have been working with staff in multiple departments on that we have identified some of the projects and programs and planning process that could be brought under the umbrella, called imagining highway 99. Our office can coordinate the process with our partners across the planning process. Staff can work on an action plan, including urban zero, urban forestry, housing production incentives, the pilot navigation priority, safety and law enforcement, and the concentration, and location of service for the unhoused community. Some related to planning processes, including highway 99 corridor study. Sidewalk and field, we have a transportation plan update starting next year, LTD mobility plan, urban growth strategies that is on going, and the first and last

mile safety study that is starting in 2026. This would be a conversation that can include multiple city departments and also a partner agency like LTD and school districts. Our final item to present you today, is the implementation of river road and Santa Clara action plan. That was the last neighborhood plan that was done under the land use format, the conclusion of that project, the planning process had been when the new state laws were in place, parts of the planning process were separated into an action plan, and that's what our team has been supporting the neighborhood associations with implementation of.

The plan was approved, called for annual update meetings, but when we had conversations with residents from both associations, we decided it was better, instead of having a generic once a year meeting, we present what has been done. They wanted more in-depth conversations, and they asked for focus area, individual focus area meetings, so they selected transportation as the first topic area for which there was an update on, and that meeting happened on February 10th of this year. We had staff and transportation planning team for Lane County. The residents have been accepting the topics, if you remember river road and Santa Clara, it's very complex, it has almost 200 items, so residents have been telling us, which ones -- which priorities of the focus areas are the ones that want to talk first. So we get a list of priorities, we share with staff, and then the staff comes back to the meetings and presents updates to those residents. The next meeting is happening on April 29th at the high school. We're working on parks and open space, that is the topic for that meeting. They also have invited staff from Lane County and partner agencies, so everyone is invited to tune in and watch that meeting. We'll be keeping this process of engagement with the residents and let them guide what is more important for them to discuss first. And our team, we do not provide an opinion on any of those conversations, we just facilitate the process, we gather information, we summarize the reason we're here. We hope this process with river road and Santa Clara can be replicated with university and Bethel. So we will have to discuss later how we're going to keep this cadence of implementation meetings on three large areas of our city. Right now, we'll work with more than the city populations, those three planning areas, but it's a very rewarding process, I do want to mention, in that picture you see, is in the first meeting on river road in Santa Clara. Before volunteering the time, expertise, interest, motivation, and interactions with staff are being positive. I believe like everyone is having a good experience throughout this process, and with that, we welcome your questions and conversation.

>> Councilor Leech: Thank you for that presentation. I'll open it up for conversation. Councilor Keating, can you hear us? I will go to councilor groves and then --

>> Councilor Keating: I can hear you, my hand is mistakenly up. Apologize for that.

>> Councilor Groves: Thank you council President, and thank you for the presentation. I want to thank and extend my presentation to the community

members involved in this process, that takes their time and a lot of them are working more than one job, especially at the Bethel area. I also want to thank staff for getting out there and working, I know that community engagement isn't always easy. I've sometimes seen that staff outnumbers the community participants two to one, it's gratifying to see that people took advantage of this. I also found it quite telling but not surprising, the difference between the Bethel area, their concerns and the university concerns. University area concerns, all about quality of life, Bethel residents are concerned about life. And I think that that's striking, and hits a cord with what's been going on out there. A question is, I think there's some really good suggestions that were made here. What are our next steps as a council and when will we be speaking with the various departments like planning, police that are going to be actualizing some of this I presume?

>> That is what we're working on right now. So we have -- what we present to you is a summary of what the community is asking for. We have a spreadsheet with requests. And staff from multiple departments are right now looking into those requests, is it something that could be done, how soon could it be done, is it the right plan, or part of an upcoming process, for this year or next year. And then we will find some of the requests -- we have no planned process to approach it or we don't have funding. And that information will be available to us as soon as we have the capacity to finish the analysis. So I would expect to have at least a draft of that in about three to four weeks from now. The staff has already. The staff from multiple departments have gone through those spreadsheets for both areas. After this work session, we will be compiling the material, we may have more information. 3 to 4 weeks.

>> Councilor Groves: That's fast, I appreciate that. Once we have our arms around this, some kind of a time line, so we can see. And it doesn't have to be perfect, it can be adjusted, just so we have a kind of scope and magnitude and timing. That's really helpful to have when we're engaging our constituents, because those questions come up, and it would be nice to at least have something we can pull up and say, this is the plan as of now, there may be changes. I'm getting comments already about the satellite emergency departments. Time lines, that's not the city, there's financing, and all kinds of things that have to go into it. I think it's important that the community understands where they are in the process, and why some of this takes time, we're trying to get it right, do right by them, and so I'm thrilled by this work, and I look forward to hearing more. Thank you.

>> Councilor Leech: Thank you, councilor groves, I see councilor Zelenka.

>> Councilor Zelenka: Thank you, council President. Thank you Fabio even Cindy, good presentation. My comments might come across as harsh, but they reflect what I'm hearing in the university neighborhood. And they're not focused on the plans department, but the lack of engagement with the neighborhoods, it's quite telling. They're focused on planning. One, it took way too long to get to this. This is over five years in the works. Their issues became steal, issues like traffic and

parking, housing, and objections to ADU's in 2001, they think their neighborhoods are being destroyed. The quality of life issues around noise ordinance enforcements, all those issues have gone unresolved for a long time. And the long time residents just basically gave up working with the city, they didn't feel like they were getting anywhere, the engagement was mostly new people, new residents to the neighborhoods. The second reason was, the city lost trust in the neighborhoods. They're not seeing their issues addressed, and they're not recognizing their plans, the enforcement of their plans. And the enforcement of their provisions. In fact the staff proposing without agreement in the neighborhood changes that are very objectionable. One example is the campus plan you're talking about. They're not -- proposed changes that are very objectionable. Another good example is, the east campus refinement plan is not listed as a policy, which is surprising. So their opinion is, why should we participate with the city and -- because it's not going to amount to anything. They're not heard and they're not listened, to that's where they're coming from. The bottom line, the city has a lot of work to do to engage them. You'll notice there's not a lot of stuff on the plan, because it's difficult to do. One last thing. How much time do I have?

>> Councilor Leech: Seven seconds.

>> Councilor Zelenka: Noise ordinances. Our website sends out unclear information to people. The noise ordinance, live parties, bands, loud parties, it's unacceptable. When you look on our website, it doesn't say that. They've refused to put this information in their packets because our website is so unclear. We need to change that and that would help quite a bit.

>> Councilor Leech: Thank you, councilor Zelenka, would you like a second round?

>> Councilor Zelenka: I got it in there. Thank you.

>> Councilor Leech: I have counsellor.

>> Councilor Clark:

>> Thank you. I appreciate the report, thank you to Fabio and Cindy. I will look forward to the three or four week, essentially, to do list, that's whey heard, do I have that close to right? Something like that you called a list of things that are going to be from the neighborhood recommendations that council considered.

>> Sorry, to answer your question, that would be our vetting of the request to understand what is already accounted for, and which gaps exist, so the conversation, what can be done to those gaps will take a little longer. What we will have in three to four weeks is the initial vetting that came out of this planning process.

>> Councilor Clark: How much additional time if any, would it take to add financial impact analysis to anything that comes to council as a -- as that vetted list?

>> I think we'll need to consult with staffing departments and get back to you on that information.

>> Councilor Clark: I don't know whether it would require a council motion, but I would hope that as we move forward with these plans for individual neighborhood areas, that before we make any kind of promises, we're understanding the constraints that we're in budgetarily, in a way that's meaningful, and looking at a financial impact analysis of any such plan. So thank you.

>> Councilor Leech: Councilor Clark, I will put you back in the cue. I appreciate this presentation, all the work. The neighborhood planning process with the river road, Santa Clara, thank you for giving an update on that. I think taking that director from the state where we're moving away from those neighborhood specific refinement plans, I think I'm really appreciative that we're able to take what we've learned from the river road Santa Clara planning process, we did that both -- the refinement and moving into that action planning and seeing what was successful about that, and it's very obvious that we've taken successes. And we're really impressed with the engagement level on that. The way we've been able to adapt to those requirements and changes. And something that really impressed me -- impressed upon me, when I met with some of the neighborhood folks at the office was, some of these action plan pieces are like, have a mural on a wall, which is very implementable and not very costly to an entire change in the river road corridor. And in terms of our transportation planning. So how do we hone in a little bit on that. What is actionable, what can we do, what is part of code, what do we need to enforce or implement. I think it feels overwhelming when you look at this action plan. I think it does for everybody, and I appreciate you're like, we're distilling right now. How do you see that process going-forward, and part of councilor Clark's question of, how do we put that into the budget and what kind of process do we go through, with prioritization. Now we have three of these action plans that we're going to try to implement and fund.

>> Yes, I will go back to the one of the initial slides when we presented the approach, because I think that can help us understand how we will package the information at the end of this planning process, before we go to action planning. Here we said the resulting neighborhood plan would be a conversation between what the community wants and what the cities are planning for, programs that exist, and the gaps. So the final formula for that are the work that results right now. We keep thinking about, why is the best way to stay there, the way people can understand the document when they engage with that. And try to make it as visual as possible. You mentioned the new road, if we are working with the neighborhood plan, that's something that can be accomplished through existing programs, like our neighborhood matching grants, our office managed those funds in the process, and we can have information that this can be done, it takes this many months and this is

the process to apply, that's something that is easy for us to deliver on. For the Bethel region, for example, there's a request for an overpass on belt line. That's something that may take multiple years, the community is asking for that, so the request from the community is there, and we have to figure out how to present the information about what can be done with a more complex request like an overpass on the highway

>> Councilor Leech: Thank you, I appreciate that.

>> We asked for folks to give us their thoughts, ideas, vision, values, and it was anything and everything. And fully recognizing and explaining that we may not be able to meet all of your visions, we may not be able to meet all of your goals, but we want to hear what they are in different existing plans, and maybe connect those dots, and where we can't connect those dots, let's find a way to make this happen or something comparable, something that will meet the need. We approached this from a place of managing expectations, it was a collaborative process, and the community got it, and it was an excellent planning process.

>> Sorry, just one more addition to that. When we mailed the initial visioning document, some of those requests were mentioned by just one person in the neighborhood. We did not vet the request by the number of people who mentioned them, we include everything we heard, and we gave it to the community to react to. That's why we got different results at the end of this community wide engagement process. One plan got shorter, and the other one almost doubled in size. The final version that has been included in your packet, it has more weight give tonight focus areas that were more important to more people that participate in the process, and we still have limitations, because the number of people -- the spaces are small, compares to the total population of each area.

>> Thank you. What I often see, there's Outputs and outcomes. We are going to have this whole list of Outputs. And how do we ensure that, even if we did all the Outputs, the outcome is that change that the people in the neighborhood want to see. I think there's -- it's hard to make that happen, right? From the nonprofit world, where that's the thing where we always have to say, we're going to do right, in terms of especially government, we did the things, we did the tasks, now you're happy, right? Well, not quite, necessarily about how do you see us attempting to meet the outcome?

>> A couple quick questions. This list we're going to get back, is there going to be any prioritizing or going through our bottom line lens or any of that, or you're going to bring back, it fits into this plan or falls into one of those gap areas?

>> I'd say that is to be determined, we were looking forward to this conversation, to understand what is helpful. Right now we are just working on understanding from the different departments, what is it that can be done to satisfy each one of those requests, based on existing capacity funding, planning

processes, planned work. What comes next, it depends on the request we get from you councilors, and also direction on what is possible from our leadership.

>> So I would imagine that item would have -- this item falls into this plan that we already have, or this priority, what about linking it to our strategic plan. That would also happen already as part of this plan?

>> We can make that part of the process.

>> I don't want to put too much on you, that sounds like a lot of work. That sounds great that would be super helpful. The other question I have, this highway 99 study, is going to take 18 months. Starting now, does that mean now or like --

>> Yeah, probably the planning transportation team and public works can provide more detailed information. What we heard in a recent meeting, is that they have selected a consultant team who will be working in that process, so it's something that started right now, it's in the works right now. I would defer to that department to provide more information on that specific project.

>> That's great.

>> The last thing I will say, I really appreciated these fires you sent out. I think we often struggle with how do we communicate with our community and going to them, we can't expect them to always come to a meeting or turn on zoom, it's not realistic, it looks like from my analysis that they worked, that they were effective and got the job done. And so -- while I realize they take a lot of staff time to create and cost money to mail out, we're constantly trying to figure out, how can we reach people and -- I hope we will take advantage of these opportunities when we can, to continue doing this good outreach so people can sit on the couch in the comfort of their home and learn about their city, and right there have a way to engage. You can't for more than that. Thank you for doing that.

>> Councilor Leech: Councilor groves?

>> Councilor Groves: Thank you. I want to echo my appreciation in the Flyers you sent out. That helps educate the public. I don't have more questions at this point. A general statement, as we move forward, it's going to be important that we're actually showing some action. One of the things I do hear consistently, people get tired of the talk, they want to see our elbows moving, and us getting some things done. I think it's going to be important to try to find strategic points in the areas of study and start taking some action, so they can see the progress. I know it's not going to fall on you guys, but it's our larger city organization. And one of the things I'd really like to see us do in the coming couple of years, is work on a correct. And try to raise that. People, when we say something, we mean, and we do it. And we recognize there's all kinds of good intentions, we have plans that set on the shelf and collect dust. That's why I think the time line is also important. So we have

something concrete, we can show the public and we can take that into our neighborhood meetings and constituencies and say, this is the plan, this is what we're working on. I know I hit that earlier, I want for the people listening to understand that's important and that we see that. Thank you.

>> Councilor Leech: Any other comments or questions from council? Thank you all. Thank you for that presentation. That concludes our agenda today. I now close the April 22nd, 2026 work session. We are adjourned.