



Poverty and Homelessness Board

All-Member Meeting

February 17, 2022

12:00 p.m. – 1:30 p.m.

Watch live or later at <https://lanecounty.ompnetwork.org/>

AGENDA

Topic

1. Welcome and Agenda Review, Roll Call/ Chair Kris McAlister 5 min
Members give one sentence update related to the position they represent on the board
2. Land Acknowledgement/ Chair Kris McAlister 5 min
3. Follow-up from Previous Meeting and Consent Agenda/ Chair 5 min
 - Approve Minutes of December 16, 2021 All Member meeting
 - Accept January 2022 Financials
4. Committee Reports/ Chair 15 min
 - Employment – Dave Heavirland
 - Shelter – Dan Bryant/ Kris McAlister
 - Health Care – Dr. Willy Foster
 - *NEW* Coordinated Care – James Ewell
 - LEAGUE – Julie Lambert
 - Membership – Shawn Murphy
 - Youth Homelessness – Susan Lopez
5. Jurisdiction Reports/ Chair 10 min
 - City of Springfield
 - City of Eugene
 - Rural Communities
6. Fiscal Deep Dive/ Steve Manela 5 min
 - Community Action Agency Org Standards Fiscal Requirements
7. Behavioral Health Updates/ Jeremy Jalabert & Dr. Pauline Gichohi 40 min
 - Crisis Center Update
 - Programs for People who are Unhoused
 - Workforce development opportunities to support vacancies.
8. Public Comment/ Chair 5 min
Individuals who plan to offer comment must register and indicate they wish to give public comment in the chat box, with name and contact information
9. Wrap Up and Adjourn/ Chair

Next Meetings: March 17, 2022 - Executive Committee
April 21, 2022 - All Member

Upcoming Trainings/Opportunities:

- Capacity Building Support Listening Session – February 23, 2022, from 9am-10am – Virtual Mtg
 - Contact [Diana Alldredge](#)
- CoC Orientation and Refresher Training – March 7, 2022, from 2pm-3:30pm Virtual Mtg
 - Sign-up Here: <https://www.surveymonkey.com/r/2022CoCOrientation>

The Poverty and Homeless Board (PHB) is an action oriented group of elected officials, community stakeholders, and individuals who represent low-income and homeless people's concerns. The purpose of the PHB is to create innovative partnerships and programs that use best practices to reduce poverty and homelessness in Lane County. The PHB will work to generate resources, community and legislative support for housing and services to achieve its goals.

MINUTES

POVERTY AND HOMELESSNESS BOARD

ALL MEMBER

Remote/zoom

December 16, 2021
12:00 p.m.

PRESENT: Kris McAlister *Chair*, Brittany Quick-Warner *Vice Chair on Homelessness*, Pat Farr *Vice Chair on Anti-Poverty*, Officers; Laurie Trieger, Lucy Vinis, Mattias Smith, Sean VanGordon, Executive Committee Members; Cindy Perry, Dave Heavirland, Debi Farr, Donna Butera, Dr. Willy Foster, Julie Weisman, Katharine Ryan, Mike Fleck, Shawn Murphy, Sheila Wegener, Shelley Galvin, Sheryl Balthrop, Susan Lopez; PHB Members; Erin Fifield City of Springfield Staff; Jason Dedrick City of Eugene Staff; Cole Haselip City of Veneta Staff; Steve Manela, Sarai Johnson, Kate Budd, Daina Davisson, Danielle Bautista; Deanna Strachan-Wilson, Hillary Moran, James Ewell, Lisë Stuart, Maria Cortez, Stephanie Talbott, Lane County Staff; Dan Bryant, Bri Vincent, Julie Lambert, Katherine Hunt, Maleigha Myers, Michelle Hanks, Richard Self, Tod Schneider, Guests.

ABSENT: Aaron Box, Cliff Harrold, Foster Martinez, Jacob Fox, and Paul Solomon, Members

WELCOME, AGENDA REVIEW AND ROLL CALL

Vice Chair on Homelessness Brittany Quick-Warner convened 12:06 pm

- December 21 is National Homeless Person's Memorial Day. A vigil is planned in the east park blocks downtown Eugene.
- The Eugene Mission is preparing for inclement weather and for meals on Christmas Eve and Christmas Day: The meals were being expanded to a broader community and outreach.
- Mr. Farr announced that Mike Fleck and Dr. Willy Foster were both officially appointed by the Board of County Commissioners (BCC) on Tuesday, December 14, 2021.

FOLLOW-UP FROM PREVIOUS MEETING AND CONSENT AGENDA

- Approve Minutes from October 21, 2021 All Member meeting
- Accept Financials
Debi Farr moved to approve the October 21, 2021 All Member minutes as presented.
Julie Weismann provided the second. The motion passed.

Mr. Manela note that the Human Services Division was processing enormous amounts of rent assistance and just last Friday billed the State close to \$15 million. That information will be on the December report.

Shelley Galvin moved to accept the financial report
Lucy Vinis provided the second. The motion passed.

Members noted their appreciation of the framing around the financials and requested a summary of the financials and anticipated highlights be included in the meeting packet.

Mr. Manela agreed to provide a summary in future packets.
The motion passed.

INTRODUCTION OF KATE BUDD, NEW HOUSING MANAGER

Kate Budd introduced herself as the new Housing Manager at the HSD. She previously was a Program Coordinator of Community Action and Homeless Programs at Clark County Department of Community Services in Vancouver, Washington, and then served as the Executive Director of the Council for the Homeless in Vancouver, a non-profit with a budget of over \$13 million.

SUBCOMMITTEE REPORTS

- **Employment Chair Dave Heavirland** said the last meetings of the Employment Workgroup were to focus on a strategy to increase the capacity of homeless services providers (sector based); goals/tactics for increasing employment opportunities for people experiencing homelessness and poverty; Community Action Agency (CAA) involvement and funding for workforce development (current and anticipated); update on achieving current work plan goals; and improving communication. After discussion the group agreed that the first two topics would be the focus of the new calendar year and would drive the work plan.
- **LEAGUE Chair Julie Lambert** said LEAGUE had several projects they were working on but the focus for 2022 was to develop a strategy that could be in print and/or digital form for navigation by the public or providers. There are several information sources online, but our idea was to simplify and offer folks a direction to go starting with Point A with the end goal being in housing. LEAGUE has discussed a flow chart, a printed list that could be folded and fit in a back pocket, a tri-fold business size card that could be tucked into a wallet. The goal is to meet people where they are and give them an idea of what they need to do and how.
- **Shelter Stakeholder Committee Co-Chair Dan Bryant** reported that a special Shelter Stakeholder Committee meeting was planned for January 6 to hear the State of Homelessness report from the Eugene Area Chamber of Commerce by their President and CEO Brittany Quick-Warner. Ms. Quick-Warner is also the Co-Chair of the PHB focusing on homelessness issues.
- **Membership Chair Shawn Murphy** said this Committee had not met since the approving Mike Fleck and Dr. Willy Foster for membership. A meeting will be scheduled after the first of the year to begin talking of strategies of recruitment and especially from the rural communities.
- **RFP HMIS Evaluation Committee Chair Kris McAlister** said the group was looking at separating the RFP's from this Committee. He explained that one of the functions of the Committee is to fill the gap for the official actions such as review and update of HMIS standards and the evaluation of the Continuum of Care (COC) grants. Mr. McAlister will request an agenda item at the January meeting for an update on the process and how people can become involved.
- **Youth Homelessness Solutions Chair Susan Lopez** said a large group of youth and agencies representing youth have been working on the \$3.5mil grant from the federal government to address youth homelessness in Lane County. A planning grant has been requested and will be used to hire FTE and to help pay stipends for youth representatives.
- **Health Care Chair Dr. Willy Foster** noted the full group had not met for about a year although several subgroups had been very active. About 20 people attended the November meeting, and the December meeting is scheduled for December 17. The goal of the Healthcare Committee was to bring under one umbrella all the available medical services serving this population. This would include coordination of care, outreach, communication, mental health services, a mobile care unit and respite care.

JURISDICTION REPORTS

City of Eugene Mayor Lucy Vinis said the site at 310 Garfield was opened and it was a very welcoming place.-She said some guests had already accessed, some were finally stable enough to have surgery, and one person was able to find a new job and was looking for housing. So in just one month that space was proving to be very useful. The City Council has approved the supplemental budget which included a commitment by the City on how to use ARPA funds. The City has approved \$17 million for the first year; over \$37 over two years, and has approved \$13 million towards homelessness.

City of Springfield Mayor Sean VanGordon said the City Council was planning on an allocation of about \$14 million in American Rescue Plan Act (ARPA) funding, Willamalane Parks received about \$1 million to assist with after school programs and preschool to assist parents in going back to work, and the City Council met and reallocated CDBG CARES funds to Carry It Forward to work with RV's broken down on the street, and for hotel vouchers in inclement weather.

Lane County Commissioner Pat Farr said the County had been allocated approximately \$74 million through the American Rescue Plan Act (ARPA). After extensive discus, the Board voted to approve about \$55 million go to be allocated in three proposed tiers along with additional projects: Tier 1: \$9.7 million revenue replacement for core government services that were lost during the pandemic; Tier 2: \$8.5 million for the ongoing COVID response; and Tier 3: \$25.9 million for COVID recovery, behavioral health crisis center, adult corrections facility, and courtroom digital modernization.

Referring to the October 2021 minutes in the meeting packet, Lucy Vinis said she had made a requests to have a presentation before this body from Behavioral Health for the Strategic Plan: meeting the community need, how the PHB can help, and what do providers need. She emphasized. noted that in the minutes approved earlier in this meeting she had made a request to have a presentation before this body from Behavioral Health for the Strategic Plan and meeting the community need, how can we help, and what do providers need. She emphasized her request for a stronger framework.

2021 RENT RELIEF OVERVIEW

Program Services Coordinator Stephanie Talbott offered an update on American Rescue Plan Act (ARPA) funding for rental and energy assistance. She displayed her presentation on the meeting screen:

Funds Available in 2021

Program	Admin/Delivery	Direct Services	TOTAL
STARR	\$389,439	\$4,679,417	\$5,068,856
ERRLC	\$2,178,419	\$9,286,943	\$11,465,362
LCERA	\$3,176,022	\$10,338,967	\$13,514,989
OERA	\$3,202,323	\$14,941,150	\$18,143,473
Total	\$8,946,203	\$39,246,477	\$48,192,680

Funds Expended in 2021

Program	Direct Services	Expended (12/14/21)	Percent Expended	Households
STARR	\$4,679,417	\$4,679,417	100%	1,182
ERRLC	\$9,286,943	\$9,176,237	85%	1,308
LCERA	\$10,338,967	\$561,750	6%	79
OERA	\$14,941,150	\$13,527,793	81%	2,074
Total	\$39,246,477	\$27,945,197	71%	4,643

Next Steps

For Funding

- Funding ERRLC and OERA will be spent out early 2022
- We anticipate LCERA will be spent by the end of the fiscal year at the latest
- We requested \$10 million more from the Treasury
- SB 5561 dedicated additional funding for Rent Relief
 - We have requested over \$5.5 million to serve everyone who has currently applied
 - We expect an additional allocation by formula for ongoing Eviction Protection

For Applicants:

- Lane County Application is currently closed, as well as the State OERA application
 - We currently have around 3,000 applications that are being processed according to DoT prioritization
- We have more applications than we currently have funding for.
- Future Lane County application opening is dependent on funding
- The State has indicated they will reopen the OERA application, there is no timeline.

For Tenants

- SB 891 gave Oregon Tenants expanded eviction protections.
 - If the household has applied for rent relief, they cannot be evicted while the application is pending.
 - Tenants who apply before July 1, 2022 are protected through September 30, 2022

Stephanie noted that the City of Eugene affordable housing trust fund had \$350,000- to help 101 households, and the City of Springfield had CDBG-CV funds of \$228,124 to help 81 households. Stephanie added her email to the chat:

Stephanie.talbott@lanecountyor.gov

DATA ANALYSIS

Sr. Management Analysts Daina Davisson and Lisë Stuart displayed the Human Services Division Public Tableau. They offered a quick summary of the reports to date, and related the newer report of Shelter Utilization. This was the average utilization of all shelters in Lane County that enter data into HMIS. The data is generated by the Homeless By-Name list in HMIS. Daina demonstrated clicking on the various sections to see more details on information such as the utilization for the month selected and the previous month, the type of shelter and demographics. The data is updated between the fifth and tenth of the month. In addition a page was added for Lane County acronyms for HMIS participating agencies.

Members discussed the important of community trust and the use of terms such as functional zero, and a need for the PHB to better communicate what is being done on behalf of those who were homeless or at risk of being homeless.

From the Chat:

- Lisë Stuart put the URL in the chat <https://public.tableau.com/app/profile/lchsd#1>

PUBLIC COMMENT

- Richard Self noted the work that LEAGUE was doing on system mapping and creating a flowchart.

WRAP UP/ AGENDA SETTING

The next meetings are the Executive Committee on January 20, 2022 and the All Member on February 17, 2022.

ADJOURNMENT

The meeting adjourned at 1:33 p.m.

*Recorded by Diana Alldredge
Human Services Division Staff*

Lane County, Oregon
Statement of Revenues and Expenditures
Report: CY-0434 - Division by Account
Department: Health and Human Services
Division: Human Services Division
As of January 31, 2022

Percent
of Year
58.90%

Account	Description	Budget	MTD Actual	YTD Actual	Variance Over (Under)	Percent of Budget
451251	Department Of Energy	840,830.00	93,609.00	329,395.00	(511,435.00)	39.17%
451301	Fema	920,437.00	-	(1,604,014.40)	(2,524,451.40)	-174.27%
451351	Health & Human Services	3,944,492.00	311,945.08	1,432,299.19	(2,512,192.81)	36.31%
451369	SAMHSA	401,216.00	-	17,232.73	(383,983.27)	4.30%
451401	Housing & Comm Development	10,491,635.00	95,056.00	301,908.54	(10,189,726.46)	2.88%
451825	American Rescue Pln Fedrl	12,501,366.00	-	-	(12,501,366.00)	0.00%
451901	Miscellaneous Federal	29,170,533.00	-	(2,430,589.71)	(31,601,122.71)	-8.33%
453120	Community Services Block Grant	1,129,985.00	503,464.00	488,918.00	(641,067.00)	43.27%
453143	Coordinated Care Org-CCO	200,000.00	-	73,293.29	(126,706.71)	36.65%
453144	Coronavirus Relief Fund	320,251.00	-	-	(320,251.00)	0.00%
453145	American Rescue Pln State	7,014,115.00	-	-	(7,014,115.00)	0.00%
453190	Miscellaneous State	3,647,078.00	406,667.73	1,169,198.91	(2,477,879.09)	32.06%
453403	Homeless Shelters	3,662,565.00	124,506.90	(2,369,369.57)	(6,031,934.57)	-64.69%
453830	Veterans Affairs	284,712.00	-	71,178.10	(213,533.90)	25.00%
453910	Miscellaneous State Revenue	5,165,070.00	13,050,558.00	18,287,093.00	13,122,023.00	354.05%
455120	Eugene	2,777,649.00	-	191,349.63	(2,586,299.37)	6.89%
455160	Springfield	309,452.00	-	40,063.00	(269,389.00)	12.95%
466740	Trillium/OHP FEES	415,356.00	-	80,487.66	(334,868.34)	19.38%
466910	Miscellaneous Svc Charges	95,096.00	-	4,745.00	(90,351.00)	4.99%
466915	Special Projects	39,540.00	11,963.30	11,963.30	(27,576.70)	30.26%
466950	Private Donations	223,940.00	-	36.00	(223,904.00)	0.02%
466980	Refunds & Reimbursements	-	-	(642,790.26)	(642,790.26)	100.00%
486100	Investment Earnings	-	2,164.46	22,918.59	22,918.59	100.00%
496110	Fund Balance Carryover	21,126,013.00	-	21,126,012.63	(0.37)	100.00%
498510	Transfer Fr General Fund (100)	100,000.00	-	300,000.00	200,000.00	300.00%
498515	Transfer fr General Fd Ongoing	3,063,139.00	-	2,297,354.25	(765,784.75)	75.00%
498900	Intrafund Transfer	654,827.00	-	128,209.20	(526,617.80)	19.58%
Total Revenues		108,499,297.00	14,599,934.47	39,326,892.08	(69,172,404.92)	36.25%
Personnel and Fringe		6,368,578.00	448,666.07	3,026,943.65	(3,341,634.35)	47.53%
512111	Professional & Consulting	65,228.00	13,514.64	36,119.46	(29,108.54)	55.37%
512173	Training Services	610,489.00	65,092.97	245,082.46	(365,406.54)	40.15%
512178	Support Services	-	1,385.61	12,581.02	12,581.02	100.00%
512179	Subscriptions	600.00	477.00	494.95	(105.05)	82.49%
512181	On The Job Training - Services	330,500.00	6,462.51	65,392.11	(265,107.89)	19.79%
512211	Agency Payments	60,826,386.00	2,317,747.32	28,077,685.62	(32,748,700.38)	46.16%
512212	DD/PSRB Diversion Pmts	-	-	49.09	49.09	100.00%
512214	Client Support Fund	9,238,338.00	957,443.58	4,543,564.92	(4,694,773.08)	49.18%
512216	Agency Payments Prior Year	-	-	320.00	320.00	100.00%
512341	Refuse & Garbage	1,750.00	809.31	3,015.46	1,265.46	172.31%
512343	Light, Power & Water	17,399.00	3,060.74	19,190.76	1,791.76	110.30%
512344	Telephone Services	52,617.00	5,399.21	23,798.39	(28,818.61)	45.23%
512345	General Liability	19,205.00	1,752.73	10,441.33	(8,763.67)	54.37%
512366	Real Estate & Space Rentals	923,833.00	306,263.84	1,907,897.48	984,064.48	206.52%
512531	Fleet Replacement	215,445.00	-	50.48	(215,394.52)	0.02%
512536	Copier Charges	7,001.00	183.05	1,310.55	(5,690.45)	18.72%
512537	Mail Room Charges	5,584.00	135.35	2,439.21	(3,144.79)	43.68%
512551	License Replacement	23,554.00	1,962.85	13,739.95	(9,814.05)	58.33%
512552	TS Indirect	297,983.00	24,831.93	173,823.51	(124,159.49)	58.33%
512553	Infrastructure Replacement	7,095.00	591.24	4,138.68	(2,956.32)	58.33%
512554	County Indirect Charges	563,032.00	46,919.33	328,435.31	(234,596.69)	58.33%
512556	Dept Support/Direct	173,664.00	-	86,831.94	(86,832.06)	50.00%
512558	PC Replacement Services	11,050.00	920.83	6,445.81	(4,604.19)	58.33%
512611	Office Supplies & Expense	22,681.00	1,907.86	8,823.20	(13,857.80)	38.90%
512613	Professional Licenses	38,725.00	-	375.00	(38,350.00)	0.97%
512614	Printing & Binding	6,538.00	378.50	4,138.96	(2,399.04)	63.31%
512615	Advertising & Publicity	3,231.00	-	91.03	(3,139.97)	2.82%
512618	Postage	250.00	-	182.90	(67.10)	73.16%
512619	Radio/Communic Supplies & Svcs	-	0.10	0.20	0.20	100.00%
512620	Dues & Memberships	-	2,240.00	3,400.00	3,400.00	100.00%
512621	DP Supplies And Access	147,048.00	6,695.15	121,169.28	(25,878.72)	82.40%
512622	DP Equipment	35,929.00	-	8,227.47	(27,701.53)	22.90%
512626	Small Office Furniture	26,328.00	-	99.99	(26,228.01)	0.38%
512712	Food	500.00	-	-	(500.00)	0.00%
512713	Clothing	-	-	4,312.62	4,312.62	100.00%
512716	Miscellaneous Supplies	2,400.00	-	92.93	(2,307.07)	3.87%
512721	Special Supplies	2,400.00	58.00	1,535.85	(864.15)	63.99%
512727	Safety Supplies	300.00	-	-	(300.00)	0.00%
512811	Business Expense & Travel	20,680.00	81.76	1,750.02	(18,929.98)	8.46%
512815	Committee Stipends & Expense	20,878.00	2,380.00	3,340.00	(17,538.00)	16.00%
512821	Outside Education & Travel	54,952.00	2,637.60	4,544.84	(50,407.16)	8.27%
512822	County Training Classes	350.00	-	120.00	(230.00)	34.29%
512823	Training Services & Materials	38,932.00	141.00	141.00	(38,791.00)	0.36%
512911	Miscellaneous Payments	18,448,697.00	(1,187.11)	24,445.03	(18,424,251.97)	0.13%
512914	Parking	650.00	-	683.80	33.80	105.20%
Materials and Services		92,262,222.00	3,770,286.90	35,750,322.61	(56,511,899.39)	38.75%
522120	Architectural Services	-	1,513.75	160,820.48	160,820.48	100.00%
522523	Permits & System Development	-	-	9,608.77	9,608.77	100.00%
522830	Special Projects	1,350,000.00	248,126.84	713,775.58	(636,224.42)	52.87%
Capital Projects/Outlay		1,350,000.00	249,640.59	884,204.83	(465,795.17)	65.50%
Debt Service		-	-	-	-	100.00%
532125	Transfer to Spec RevFd Ongoing	465,767.00	-	232,883.52	(232,883.48)	50.00%
532140	Transfer To Capital Fund (400)	5,000,000.00	-	-	(5,000,000.00)	0.00%
532900	Intrafund Transfer	654,827.00	-	128,209.20	(526,617.80)	19.58%
Other Expenditures		6,120,594.00	-	361,092.72	(5,759,501.28)	5.90%
992920	Operational Reserves	2,397,903.00	-	-	(2,397,903.00)	0.00%
Reserves		2,397,903.00	-	-	(2,397,903.00)	0.00%
Total Expenditures		108,499,297.00	4,468,593.56	40,022,563.81	(68,476,733.19)	36.89%
Revenues Over (Under) Expenditures		-	10,131,340.91	(695,671.73)	(695,671.73)	

memo

To: Poverty and Homelessness Board (PHB) Members
From: James Ewell
CC:
Date: February 17, 2022
Re: Approval of the recommended Coordinated Entry Stakeholder Committee members.

The chairs of the Coordinated Entry Stakeholders Committee, Dr. Willy Foster and Councilor Mike Fleck, recommend the following applicants be approved by the PHB as the inaugural group members.

The opportunity to apply for the committee was advertised via the Lane County Human Services Division mailing list as well as to HMIS users via Servicepoint. Applications for voting membership were accepted from January 21st to February 4, 2022. PHB members were also able to nominate applicants. Applications were reviewed by committee co-chairs Dr. Willy Foster and Mike Fleck, with administrative assistance from Lane County staff member James Ewell.

Applicants selected for nomination were chosen by Dr. Foster and Councilor Fleck based on the following criteria: Experience, training and/or qualifications related to Coordinated Entry, motivation for participating on the committee, potential contribution to the committee and dedication to diversity.

Member Recommendations

- **Domestic Violence**-Laural Blackwell (Hope & Safety Alliance)
- **Intellectual/Developmental Disability**- Jaclyn LaRue (Mainstream Housing, Inc.)
- **Front Door Assessor/HMIS User**-Jeff Wolfe (SVDP-Service Station)
- **Lived Experience**-Richard Self and Martha Bryson (LEAGUE members)
- **Medical/Physical Health**- Katharine Ryan (PacificSource)
- **Mental Health**-Devin Jenkins (Laurel Hill)
- **Youth**-Prince Booker (Looking Glass)
- **Veterans**-Shannon Smyth (Veterans Administration)
- **Shelter**-Arwen Maas-DeSpain (Carry It Forward)
- **PSH/RRH**-Dana Petersen (Sheltercare)
- **Culturally Specific Provider**-TBD

Goal	Strategy	Description	DRAFT Status	TAC Rec.	PHB Committee	Current Partners (funders and providers)	Notes on Current Progress	Notes on 2020-2021 Progress
1.1	Create 600 additional housing opportunities throughout Lane County by 2021 for chronically homeless individuals and people with particular needs, including: veterans, youth, domestic violence survivors, those with mental illness, drug and alcohol abuse problems, and those exiting criminal justice, foster care and child welfare systems.							
1.1	a	Develop 100 Housing First units, including a 50-unit apartment building with on-site behavioral health services, and 50 micro-apartment housing units with mobile support services by 2019.			SSHD	Lane County, Homes for Good, Kaiser Permanente, Nonprofits, City of Eugene	Predevelopment completed, currently seeking financing for MLK HOusing First 50 units. Fairgrounds Family Project in planning stage.	MLK Commons provides 51 PSH units. OHA RAP provides 60 PSH units. Keystone PSH provides 15 units. The Nel (45 Units PSH) will be opening in 2022
1.1	b	Dedicate 100 units of Housing First, including 50 scattered site HUD housing vouchers and Homes for Good units, and 50 units integrated into low-income housing developments for special populations by 2019.			SSHD	Homes for Good, Nonprofits, Laurel Hill, ShelterCare	Through the Lane County Continuum of Care, Homes for Good was awarded a grant for 33 units of Scattered Site Permanent Supportive Housing. Homes for Good also agreed to 51 Project Base Section 8 vouchers for the MLK Commons Housing First Project.	181 Emergency Housing Assistance Vouchers (EHV) through Homes for Good. The recent Continuum of Care grant award included 13 scattered site units for the Sahalie Project. These 13 scattered site units are dedicated for FUSE project participants. 17 units Emerald Village.
1.1	c	Develop assertive engagement “wrap around” services and supports for 150 scattered site and integrated Housing First units by 2019. Promote successful housing outcomes and move more individuals to independent living.			Healthcare Committee, SSHD (identify units)	Lane County, Trillium Behavioral Health	Lane County has worked with Trillium to support reimbursement for Intensive Case Management Services for OR Health Plan members in Supportive Housing.	All Housing First unit tenants have access to case management, physical health, behavioral health, peer, supported employment and basic need supports. The PHB decided this was not a model to utilize.
1.1	d	Develop and dedicate an additional 100 units and rental assistance for Veterans to meet the goal of ending veteran homelessness.			SSHD	Lane County, Homes for Good, SVDP, VA	PHB and partners continue to support the efforts that began with Operation 365 to house homeless veterans. 448 homeless veterans have been housed (temporary or permanent) since March 2016.	Added 42 VASH units through HOMES for Good. Increased the number of households served housed through SSVF program. Significantly increased rent assistance provided to Veteran households.
1.1	e	Create a long-term, supportive housing production and operations plan for 300 units for individuals and family households.			SSHD	Homes for Good, SVDP, City of Eugene, City of Springfield, Nonprofits	Sponsors "Pay for Success" project with Homes for Good- "The Oaks" 55 units. Sponsors building 10 tiny home units (5 duplexes). Continuing discussion of additional supportive housing production under the initiative Operation 600.	MLK Commons provides 51 PSH units. OHA RAP provides 60 PSH units. Keystone PSH provides 15 family focused units. The Nel will be opening 45 additional units.
1.1	f	Develop tactics to help reduce risk to private landlords and help incentivize them to rent to people with special needs.			SSHD	Rental Owner's Associatoin, Homes for Good, Legal Aid	Implemented Landlord Partnership Project through Homes for Good. Established landlord risk mitigation fund program. HSC approved funding 1/3 of FTE position to staff Landlord Partnership Program at Homes for Good.	Lane County will be hiring a Landlord Partnership focused staff member in early 2022.

Goal	Strategy	Description	DRAFT Status	TAC Rec.	PHB Committee	Current Partners (funders and providers)	Notes on Current Progress	Notes on 2020-2021 Progress
1.2		Create additional emergency shelter and respite care for homeless individuals, youth and families with children awaiting housing by 2021.						
1.2	a	Create 300 beds of emergency shelter for homeless singles including 150 year- around beds and 150 beds of winter season shelter.			SSHD	Lane County, Homes for Good, SVDP, City of Eugene	Created 120 units of seasonal emergency shelter through Dusk to Dawn shelters. Lane County and City of Eugene cooperation for Public Shelter and Homeless Service System Study to collect input on community impact and necessary services for a new low-barrier public shelter. <i>PHB member Kris McAlister: Exploring Western Shelters (potential 60 people).</i>	Dusk to Dawn continues to operate 24/7 at 105 bed capacity (reduction due to COVID protocol). 120 Pallet Shelters have been acquired by Lane County and are being overseen at multiple sites across the county for both year round shelter and winter warming. Plans are underway to construct a 75-person Navigation Center (low-barrier shelter) and scheduled to operate on July 1, 2022. Additionally, up to 119 shelter beds are currently operating to serve those most vulnerable to complications from COVID 19. These programs are staffed by SVdP and Carry It Forward. The Brooklyn St. shelter will provide 12 congregate beds for a specialized population (yet to be determined) by Q 2 of 2022.
1.2	b	Create 30 units of year-around emergency shelter for homeless families with children, including domestic violence survivors with children.			SSHD	Lane County,, City of Eugene, SVDP, inter-faith community	SVDP acquisition of family shelter facility in South Eugene (anticipated 30+ households). PHB leadership advocated for \$497K from State during short legislative session for winter operations of family shelter.	The Annex Family Shelter is currently operated by SVdP in South Eugene. The program serves up to 28 households each night and 65 to 75 families per year.
1.2	c	Create 40 Overnight/Safe Parking spaces for homeless persons who live in their vehicles.			SSHD	Lane County , SVDP	Created 10 Safe Parking spaces at Lane County Behavioral Health- winter strategy, and 10 spaces overnight parking in River Road/Santa Clara unincorporated area. City of Eugene Recreation staff and Eugene City Manager's office recently worked together to get 2 new overnight parking spots for families with children opened at the Amazon & Hilyard Community Centers. They are currently slated to operate like Safe Parking in that the families are supposed to vacate the spots during the day while the community centers and First Place Family Center are open.	City of Eugene has partnered with SVdP to operate a safe sleep site which opened in Oct 2021 and accomodated up to 55 vehicles. Eugene City Council has also approved four additional sites including Chase Commons, 2243 Roosevelt Blvd, 410 Garfield St, and Dani St which will ultimately accomodate up to 170 spaces. lane County and city of Eugene are partnering to support these Safe Sleep Sites.
1.2	d	Create 16 infirmary beds of emergency shelter to provide immediate medical triage, assessment, and care.			Healthcare Committee	Trillium, Local hospitals	Referred to Healthcare Committee	Partnership between PeaceHealth and St. Vincent de Paul created 6 Pallet Shelters dedicated to providing shelter and staff support for people discharging from the hospital. Lane County supported this effort by providing Pallet Shelters. A PHB Health Committee Action Team focused on respite met and reviewed data related to potential needs and gaps within our community.
1.2	e	Create 20 beds of crisis respite for persons experiencing acute mental illness.			Healthcare Committee	Lane County	Referred to Lane County Behavioral Health to lead efforts around the creation of a crisis center	This continues to be a priority with the creation of a community behavioral health crisis center identified as a 2021 to 2024 strategic goal
1.2	f	Develop ACT Team and multidisciplinary services for shelter and supportive housing.			Healthcare Committee	Trillium, non- profits	Worked with Laurel Hill Center to coordinate access to ACT Teams supported by Trillium.	The Healthcare Committee recommended against focusing on the ACT model, which requires specific standards to achieve fidelity and is not necessary or appropriate for all individuals living in shelter and supportive housing
1.2	g	Expand Rapid Re-housing funding and services to more quickly move people into housing.			Executive Committee, Youth Work Group	State of Oregon, HUD	Expanded Rapid Rehousing funding with State of Oregon Emergency Housing Account.	Implemented new, revised RRH Program Standards in 2021 incorporating a Progressive Engagement approach, and prioritized RRH enrolled households for Emergency Housing Vouchers, creating more movement within the model and allowing more households to be served through existing resources; Expanded RRH for families through ESG-CV; Reserved additional funding for RRH through ESG-CV for individuals and youth, but have been unable to secure a provider which remains a challenge in expanding RRH efforts locally.
1.3		Increase opportunities to enhance services for frequent users through service integration and coordination, and the development of new partnerships.						
1.3	a	Create a Frequent Users Systems Engagement (FUSE) Workgroup as part of an initiative to break the cycle of incarceration and homelessness among individuals with complex behavioral health challenges who are the highest users of jails, hospitals, emergency medical, homeless shelters and encampments, and other crisis service systems.			FUSE Steering Committee	LC, KP, LC Sheriff, EPD, SPD, Peacehealth, Willamette Family Treatment, Community Court, Whitebird, Hourglass, EMS, Trillium, Sheltercare	One Year Pilot Complete. In evaluation process. Continued funding at current capacity. Receipt of Meyer Memorial Trust and Trillium grant, 10 FUSE clients in Rapid Rehousing, 40 Street Outreach. New project: Sahalie funded through 2017 CoC award (ShelterCare).	FUSE programming initially included a street outreach team and up to 10 slots of RRH. It has since grown to include the street outreach team (1 Peer Support Specialist, 2 QMHA outreach workers, 1 QMHP Lead), 13 slots of RRH, preference for Housing Choice Vouchers, 10 emergency shelter beds, preference for The Commons on MLK PSH (51 units), and preference for Sahalie PSH (13 units). FUSE Outreach shows promising results regarding notable reductions in systems of care utilization. Sahalie will provide 13 scattered site PSH units for FUSE clients.

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2.1	Increase the stability of low-income individuals and families in Lane County. Ensure they are stably housed and have adequate employment income and/or benefits to meet their basic needs.							
2.1	a	Develop nutrition, employment services, and affordable childcare for residents in affordable and supportive housing programs.			SSHD		PHB recognizes that there is a need to consolidate the breadth of information that is out there regarding services before determining how to enhance or expand services. "Extra Helping"-Food for Lane County working with affordable housing communities- Cornerstone, SVdP, NEDCO. Community Health Centers of Lane County and DHS have worked on nutrition within affordable housing. FFCL distributing perishable food quickly. New proposals to support affordable housing include service plans. Darcy Philips Cornerstone. Agencies self-fund. Christina Payne re: employment. PHB Employment Workgroup. Head Start partnerships. Childcare aspect to Executive Committee? Nutrition: HealthCare Committee.	CSBG funds are assisting: 2,000 Spfld residents, 11,000 Eugene residents, 2,000 Florence/coast residents, 4,000 S County/Cottage Grove residents with food boxes, basic needs, replacing legal documents to obtain employment and housing, bus passes, prescription assistance. In addition, CSBG Cares funding is assisting Centro Latino in rural outreach to help 75 new clients, 225 visits annually.
2.1	b	Develop transportation options for program participants.			SSHD	LTD	LTD currently provides some bus passes for certain events (PIT Count) and programs at reduced cost. Age 65+ ride bus free. LTD considering sliding scale income-based fare subsidy through State transportation plan funding. PHB identified a need to compile a resource list of providers of transportation. PHB to write a letter of support for sliding scale fare, ask them to continue work on income-based fare and other strategies. Need to consider rural access to transportation.	CSBG funds are being utilized in Eugene, Springfield, Cottage Grove and Florence to issue bus passes at the Community Service Centers.
2.1	c	Expand rental assistance programs.					Expanded Homeless Diversion and Prevention Programs.	Over 28 million in rent and utility assistance has been provided to households Lane County during the COVID crisis.
2.1	d	Support the preservation of existing affordable housing.			SSHD	City of Eugene, Homes for Good	Support for YaPoah Terrace and Homes for Good units. City of Eugene dedicated \$1.5M CDBG funds for YaPoah Terrace (222 units senior affordable housing). Homes for Good investing in renovations and upgrades for scattered site public housing units.	The Coleman is in development to house people involved with Sponsors. Construction begins in 2023. Glenwood Place is in development to as workforce housing. The Sarang and Hayden Bridge Landlord were preserved by converting the funding mechanism to project based vouchers. Market District Commons integrated affordable housing with market rate housing.
2.2	Reduce homelessness among low-income families with children and school age youth, as measured by the Oregon Department of Education, by 30 percent by 2021.							
2.2	a	Develop a homeless diversion program for families and unaccompanied youth in conjunction with the school districts (i.e. periodic homeless, precariously housed, doubled up). Identify flexible funding to address critical barriers to stabilization.			Executive Committee, Youth Homelessness Solutions Workgroup		Implemented Diversion program with State of Oregon funding. Family program with SVDP, Youth program with Looking Glass. TAC recommendation to implement Diversion strategies with fidelity to the model.	Barrier buster (Lane County) and rapid response (Sheltercare) programs have been created to quickly address needs of households that can self-resolve their homelessness with coaching and/or small amount of move-in cost assistance. The YHDP grant will provide an opportunity to create a diversion/rapid response program for youth households.
2.3	Increase employment opportunities, education, and employment and training activities for participants who are in poverty, and/or homeless with special needs.							
2.3	a	Support collaboration among job partners to develop employment and training programs for individuals who are homeless or in supportive housing with significant barriers to employment.			Employment Work Group		Employment workgroup created matrix to identify gaps in services specific to employment services for individuals experiencing homelessness. Collaboration planned with community partners.	Stalled due to COVID.
2.3	b	Implement employment training programs. Identify resources for targeted employment programs for people who are unstably housed.			Employment Work Group		Implemented STEP Housing and Employment Program.	Program has been in existence for multiple years.
2.4	Increase access to integrated health care for persons who are unstably housed, homeless or are community members in supportive housing.							
2.4	a	Support collaboration among community health care organizations that serve people who are experiencing homelessness and supportive housing community members.			Healthcare Committee		PHB Healthcare Committee established and developed workplan to address.	This committee is ongoing and currently focused on the development of respite care for people who are unhoused and in-need of continuing care.
2.4	b	Develop expanded outreach and site based healthcare for people who are experiencing homelessness and supportive housing community members.			Healthcare Committee		Referred to Healthcare Committee. TAC recommendation to expand and coordinate street outreach efforts.	Created the Carry It Forward Springfield outreach program, the Lane County rural outreach programs and the WhiteBird expanded outreach in Eugene program will begin in February/March of 2022.

Goal	Strategy	Description	DRAFT Status	TAC Rec.	PHB Committee	Current Partners (funders and providers)	Notes on Current Progress	Notes on 2020-2021 Progress
3.1	Increase public understanding of poverty and homelessness issues and how they're being addressed.							
3.1	a	Develop a brand and communication plan for PHB.			Executive Committee		PHB Chair Pat Walsh has agreed to take on this task. PHB identifies a need to set expectations for communication plan. PHB members have written op-eds, engaged with media regarding poverty and homelessness. Increased updates on Lane County website, livestream/record/broadcast PHB meetings on MetroTv.	Press releases have been shared for major system events or advancements, including the Point in Time Count, Rent Assistance, new PSH buildings and the receipt of the YHDP grant.
3.1	b	Promote the capabilities of the Coordinated Entry System, in conjunction with HMIS, to identify the characteristics or trends of individuals in the homeless system.			HMIS RFP Evaluation Committee		HMIS lead Lise Stuart reports and presentations to the PHB. RFP HMIS Evaluation Committee has revised evaluation standards for CoC-funded projects and is in the process of reviewing Coordinated Entry standards and CoC procedures. TAC recommendation to make changes to Coordinated Entry.	Developed new data dashboards for the general public.
3.1	c	Educate and engage the community on poverty and homelessness issues through social media			Executive Committee		Editorial Series on Homelessness in Register Guard. Engage with media regarding volunteer recruitment and information about PIT Count and	Press releases have been shared for major system events or advancements, including the Point in Time Count, Rent Assistance, new
3.2	Advocate for support to reduce poverty and homelessness.							
3.2	a	Align and coordinate legislative agendas (early) with other groups that are working on similar efforts or have common interests. Develop a one-page "leave behind" sheet with key talking points. Coordinate with federal and state agencies.			Executive Committee		Successfully coordinated with OregonHousing Alliance to advocate for increased EHA and SHAP funding. 2018 E-Board request from the Governor for additional emergency funding. Align priorities with Oregon Housing Alliance legislative priorities and work. Community Action Agency legislative advocacy through Lane County staff.	Worked closely with CAPO to progress legislative priorities focused on addressing COVID related needs. Including rent assistance, statewide ARPA allocations and Lane County specific legislative asks.
3.2	b	Align and coordinate policy agendas among cities in Lane County and the county government.			Executive Committee		Lane County, City of Eugene, and City of Springfield staff have met to align agendas.	This effort continued with the TAC report strategies at the center.
3.2	c	Participate and collaborate with public, private, and community organizations to advocate for support.			Executive Committee		PHB members have given presentations to advocacy and community groups such as the Eugene Human Rights Workgroup on Homelessness, Southtowne Rotary Club, University of Oregon students, Springfield Shelter Rights Alliance, and more.	PeaceHealth, Kaiser, Trillium and PacificCare have allocated significant funding to support homelessness funding.